May 1974

Summary of Comments by DCI at USIB Committee Meetings

Committee on Imagery Requirements and Exploitation (COMIREX)
    13 December 1973

    Mr. Colby paid a brief visit to COMIREX during this meeting.
Mr. Colby expressed interest in the work of COMIREX, noting he
has been aware of the good work the Committee has been doing over
the years in putting together the community's requirements for
some of the very fancy collection systems we have. He commented
the machinery is rather awesome to him but it works very well in
that when he drops a requirement into it, he gets the desired pro-
duct. Mr. Colby recognizes the enormous pressure demands the
different consumers place on the Committee and he appreciates the
kind of work the members have been doing. He expects to continue
to turn to COMIREX with even harder problems in the future.
Mr. Colby concluded his remarks by thanking COMIREX for its
past work, and expressing confidence the Committee will continue
to respond to the ever-expanding needs of the intelligence community.

Critical Collection Problems Committee (CCPC)
    12 February 1974

    See Attachment

Economic Intelligence Committee (EIC)

    EIC has no scheduled meetings planned at this time.

Guided Missile and Astronautics Intelligence Committee (GMAIC)
    18 December 1973

    Mr. Colby spoke of the need for quality and continuity within
the intelligence community. He extended his personal appreciation
for the Committee's efforts and emphasized their importance in help-
ing to close the scientific intelligence loop.

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Summary of Comments by DCI at USIB Committee Meetings

Human Sources Committee (HSC)
11 December 1973

After introductions, Mr. Colby talked briefly about the importance of human sources collection and about the need for mechanisms to insure cooperation and coordination among collectors. He stated that there appeared to be good reason to believe that the life of the HSC would be extended beyond its initial one-year mandate.

Intelligence Information Handling Committee (IHC)
24 April 1974

See Attachment

Interagency Clandestine Collection Priorities Committee (IPC)
31 October 1973

During his brief visit the DCI expressed appreciation for the useful work being done by the Committee in its formulation of the IPC List. In addition he discussed the need and importance for closer interaction among the various Intelligence Community Committees, the NIOs, and other organizations. He stated that the structure of USIB Committees is still under study but that final decisions have not yet been made.

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Summary of Comments by DCI at USIB Committee Meetings

Joint Atomic Energy Intelligence Committee (JAEIC)
    11 December 1973

        The Chairman, USIB commented on the importance of the
pooling of information by members of the intelligence community
and of the clear identification of differences in interpretation. He
called on the community to sharpen up, rather than cover up,
legitimate differances and he observed that the Committee was an
example of how he hoped to see the community function.

Scientific Intelligence Committee (SIC)
    10 January 1974

        The DCI met briefly with the Committee. He commented
on the continuing need for interagency groups such as the SIC, the
role of the NIOs, and the necessity for insuring that disagreements
on substantive matters within the community are surfaced.

Security Committee
    18 December 1973

        Mr. Colby thanked the Chairman and Members for their
support in helping the Board and himself to protect intelligence
sources and methods by their recommendations and counsel.

SIGINT Committee
    7 December 1973

        See Attachment

Technical Surveillance Countermeasures Committee (TSCC)
    22 February 1974

        The Director expressed his appreciation for the past work of
the Committee, commenting that it had been one of the more effective
committees and had contributed measureably to the protection of our
national security. In closing, he exhorted the Committee to continue
its good work.

Summary of Comments by DCI at USIB Committee Meetings

Watch Committee
    12 December 1973

    I am certainly pleased to have this opportunity to meet all of you and rather surprised at the size of the group. These meetings are valuable in helping us to keep on top of the warning problem and I want to compliment you on the splendid job you are doing. I realize that not all of the discussion gets into the final report, but the exchange of views helps to clear the air in order to focus on the heart of the problem and that is good. Thank you all for coming and keep up the good work.

Ad Hoc Committee
    10 December 1973

    Mr. Colby commented that he felt this kind of Committee was a good mechanism to deal with their subject as it utilized senior people who could provide the necessary guidance in requirements and priorities.

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1. The meeting was called to order at 10:00 and the outline for
the CCPC study of Intelligence/Activities in and from [   ]   25X1
handed out to the members.

2. Discussion with the DCI

    a. The Director of Central Intelligence, Mr. William E. Colby,
joined the Committee and made a few introductory remarks. He
stated that he had been aware through the years of the useful and
important work of the Committee. He gave an explanation of the
sequence of the establishment of the National Intelligence Officers (NIOs)
and the formulation of the Key Intelligence Questions (KIQs). With regard
to the latter, he stated that the focus is on the substance of the intelligence
questions. He feels that in order to get an indication of whether or not
the taxpayer is getting the most out of his dollar we must look at the
substance of what we need and how well we are fulfilling it. The Key
Intelligence Questions are a means by which we may determine this.
He hopes that the NIOs can get at the bureaucracy through the working
level--not just through the chain of command. He, nonetheless, feels
we need the committee structure.   He stated that he finds USIB a
most useful forum; he thinks it is now proceeding along more informal
lines than previously and that the free exchange of ideas at Board
meetings is increasing.

    b. He specifically referred to the role which the CCPC might
play in the "new look" at intelligence. Mr. Colby stated that it would
be a little difficult to come up with specific topics for committee
examination at this time without some thought being given to the subject.
He cited, however, as an example of the types of things which should
be looked into the adjustments to the draw-down in Indochina. It is
essential, he pointed out, that we focus on the hard targets and that
we use as normal and cheap a machinery as possible. Again the
highest priority targets are [   ]   25X1

[   ]   25X1

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3. <u>Key Intelligence Questions</u>

  Following Mr. Colby's departure at approximately 10:20, considerable discussion ensued concerning the Key Intelligence Questions and the methodology which might be used to allocate them to collectors and to evaluate results. Discussion was centered on the NIO structure and its relationship with the intelligence community and the USIB Committees.

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<u>Summary of Comments by Mr. Colby (DCI)</u>
<u>and [   ] (SA/DCI) at IHC Meeting</u>
<u>24 April 1974</u>

1. Mr. Colby made the opening comments, lending his
support to the reactivation of the IHC. He said that infor-
mation handling technology will no doubt continue to develop
at least as rapidly during the 1970's as during the 1960's.
Thus, the future impact of information processing capabilities
on how the intelligence community does its business and the
degree of success it achieves will be very great. He went
on to say that, although in the past decade the Collection
function has tended to dominate the intelligence process,
in the next decade the Processing and Production functions
may well dominate. Mr. Colby noted that an information
explosion has already taken place, but now we are on the
verge of a technology explosion which will lead to new methods
of analysis and forecasting and to new ways of rapid coor-
dination and more effective presentation of information.
He said intelligence should lead in putting advancing infor-
mation technology at the service of users. He cautioned
that the human aspects of the changes which take place must
be considered and provided for. He informed the Committee

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that he has asked [   ] to concentrate on new ways
to package and present information in order to increase
its effectiveness with the users. He urged the Committee
to see that systems are designed for the people who will
use them and that people be trained to use them.

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2. [   ] SA/DCI outlined his area of
concern and his progress to date, noting that he is just
getting started in his new assignment for the DCI. He is
investigating new ways of presenting intelligence information
within the community and, therefore, he is interested in the
nature of user needs; the form, format and style of informa-
tion; hardware and software aids in handling information;
and new methodologies of intelligence production. He told
the Committee he has made an initial survey of DoD, State,
the White House Situation Room, CIA, etc. during the past
month covering:

--Community information handling systems
    which supply facts to the analysts.
    ("Mr. Colby wants alternatives to
    ink on paper.");

--New methodologies for analysts; and

--New ways to present information.

He said he has prepared a list of some 15 problems (e.g., Indications and Warning, Crisis Situations, Military Economic Intelligence, etc.) and another list of some methodologies of analysis (e.g., _____ He intends, STAT

he said, to try to demonstrate the usefulness of new methods for intelligence analysis and presentation. He indicated that he needs as input to his efforts the update of the IHC Inventory of Systems, identified in the IHC meeting agenda. He said this Inventory will serve, also, to define candidate systems for eventual networking. He expects to discover latent capabilities and demonstrate their usefulness for use by analysts and decision makers. A paper he is writing for the DCI will contain his findings to date, and copies will be provided IHC members if the DCI approves this approach.

Prepared by: IHC Support Staff
              3 May 1974

USIB-SC-5./100
10 December 1973
(294th Meeting)

DCI Visit to SIGINT Committee

1. Mr. Colby visited the SIGINT Committee to express his
appreciation and enthusiasm for the work done by the members. He said
that he had read studies and deliberated over recommendations made by
the committee and recognized that it was a complicated field. He was
concerned about the relationship of requirements to cost and how we can
do our job faced with manpower reductions. He said he appreciated the
energy and efforts of the committee in submitting its conclusions to these
complex problems and looked to the committee to continue its fine work.
Mr. Colby requested that dissents and differences of opinion be clearly
identified in SIGINT Committee product when they exist.

2. The Executive Secretary asked Mr. Colby if he wished to comme
on the relationship of IRAC and USIB and specifically how the SIGINT
Committee can contribute to resource questions. Mr. Colby responded
that the tendency within the community had been to keep substance, programs
and resources in three separate categories. To make substantive judgments
resource information was required, conversely to make resource decisions
one also needed to appreciate the substantive requirements. He described
the NIO structure as a means of assisting in the examination of resources
and substantive issues. He believed it was also important to relate
resources and substantive requirements at the working level and was sure
that committees like the SIGINT Committee would be particularly helpful
in bringing resources and substantive considerations together. Mr. Colby
said that he saw a gradual, closer relationship taking place between the
USIB and IRAC. He noted that he had invited [   ] to attend USIB and   **25X1**
that the USIB and IRAC Secretariats had been combined into one office.
Eventually he hoped that we could all work at the substance, programs   **25X1**
and resources as one package.

USIB-SC-5./100
10 December 1973
(294th Meeting)

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4. [   ] observed that as a collector he must look at the
requirements in terms of five-year planning. The KIQ's on the other
hand seemed to be for more current short term planning. Mr. Colby
said that this was a good comment and criticism of the KIQ's but to
do otherwise would make the KIQ's too general. He said that perhaps
the KIQ's could be phrased in such a way to have a general category of
interest with specific sub-headings. [   ] observed that this   25X1
problem may surface during the post-audit which would help to identify
the long range projection needs. Mr. Colby said that this could probably
be the case noting the community may not be able to respond to a
particular subject within one year because it may take three years to
build up a system to satisfy the need. [   ] observed that   25X1
this kind of situation is particularly true within SIGINT where long lead
times are often required.

5. On behalf of the committee the Chairman thanked Mr. Colby
for his visit and comments.

SENDER WILL CHECK CLASSIFICATION TOP AND BOTTOM

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OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	D/DCI/IC		
2			
3			

Remarks:

As you know the DCI has visited almost every USIB committee during the past eight months. We prepared a summary of comments derived from committee minutes by the DCI at these committee meetings. They are forwarded to you as a matter of possible interest.

cc: AD/DCI/IC
Director, Coordination Staff/
Secretariat

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